



Experience of Food and Agriculture Clusters: Case Study of Lithuania

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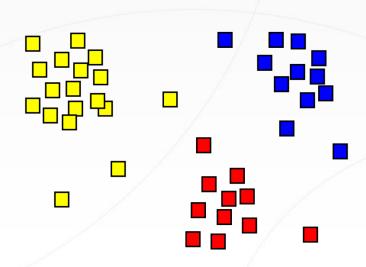
## What is it?

Clusters are geographic <u>concentrations</u> of interconnected companies, specialized suppliers, service providers, firms in related industries, and associated institutions (e.g., universities, standards agencies, trade associations) in a particular field that compete but also co-operate.

The fields to which cluster participants direct their activities:

- Information and communications
- Co-operation
- Training and qualification improvement
- Innovations and technologies
- Common pricing policy
- International development and partnership with other clusters
- Lobbyism

Michael Porter, a Harvard University Professor





## Benefits of clustering

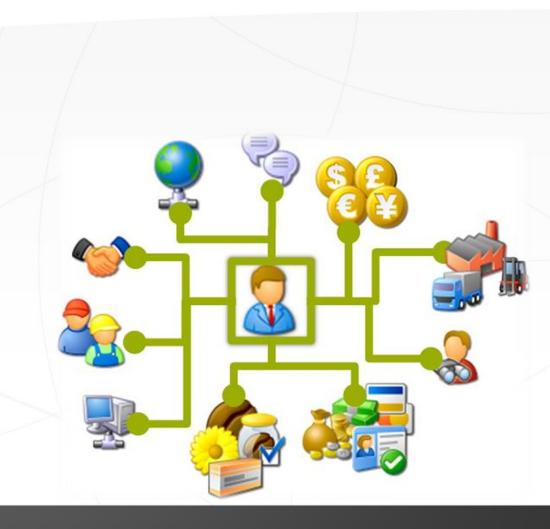
- Activity strategy
- Common supply opportunities
- Easier and cheaper access to specialised information
- Easier entry into other markets: common marketing and sales
- Possibility to perform large-scale orders and participate in procurement tenders
- Better conditions for innovations
- Competition in domestic and international markets cluster enterprises show better competitive ability
- Qualified labour (professional training and qualification improvement institutions are rather interested in cooperating with a group of business enterprises and deferring to collective needs and wishes of enterprises)





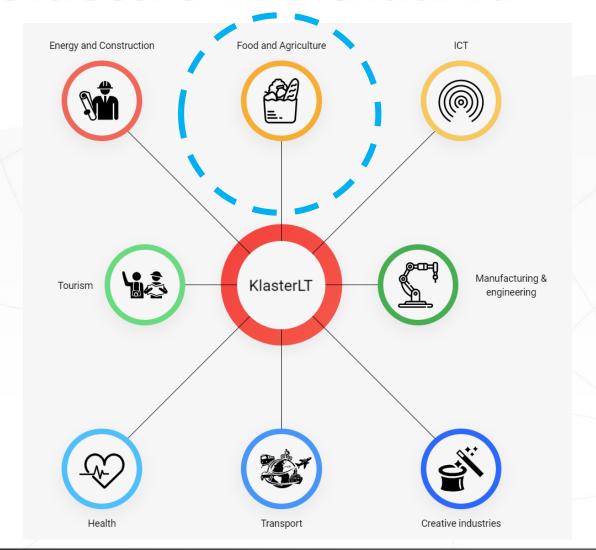
## Status Quo

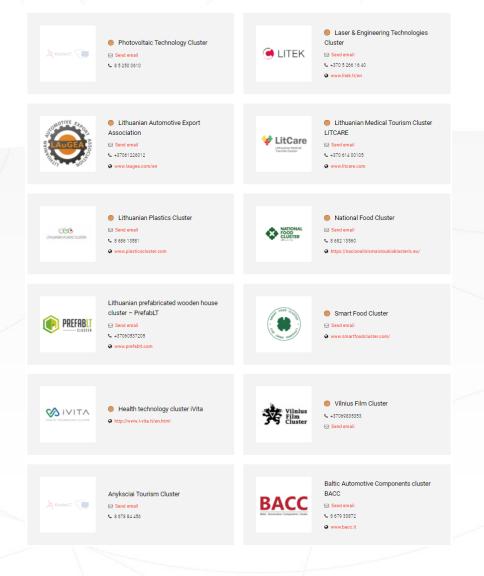
- ~ 50 clusters in Lithuania;
- ~ 30 clusters are active in Lithuania;
- Main directions of clusters:
  - Energy and Construction
  - Tourism
  - Food and Agriculture
  - ICT
  - Tourism
  - Manufacturing & engineering
  - Creative industries
  - Transport
  - Health





## Clusters in Lithuania





http://klaster.lt/en/clusters/



## Food and Agriculture Clusters

- National Food Cluster
- Cleantech Cluster Lithuania
- AgriFood Lithuania DIH
- Smart Food Cluster











## National Food Cluster

The National Food Cluster is a network of cooperation between Lithuanian food sector businesses and research institutions which seeks to identify market niches on the basis of which Lithuanian food industry could replace low value-added chains with high value-added financial, organisational, chains: concentrate human. infrastructure and technological resources by occupying designated market niches for Lithuanian enterprises; organise a continuous process of acquisition of skills, knowledge and information by network participants, enabling them to become active and competitive market participants.











## AgriFood Lithuania DIH (1)

AgriFood Lithuania is a Digital Innovation Hub that brings together major research, business and public stakeholders in Lithuania for the common pursuit of digital transformations in the agriculture, food and associated sectors.

The mission of AgriFood Lithuania DIH is to contribute towards achieving the vision outlined in the EU Declaration of 'A smart and sustainable digital future for European agriculture and rural areas' and strengthen the national and European technological infrastructure.

The DIH links stakeholders with international and cross-sector initiatives to provide all-round support in the research, development and deployment of AgriFood Tech innovations:

Provide comprehensive support and specialized services in the field of research, development and implementation of agrifood innovations.

Facilitate stakeholder partnerships for joint high-tech research, technology transfer and industrial application.

Connect national innovation projects, start-ups and companies with wider international and crosssectoral initiatives and centers of excellence.

Contribute to the strengthening of national and European technological infrastructure.



#### Agrokoncernas, UAB

Agrokoncernas group is one of the biggest partners of Lithuanian farmers in the sectors of agrochemical service, sales of agricultural products and other areas of agricultural industry.

t. +370 37 400400 www.agrokoncernas.l



### Agrolabas, UAB

process management system designed to help the farmer; model the future vision of his farm, make investment decisions, increase the economic efficienc of the farm, manage the farm's operational information and report to the authorities

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#### Ars Lab, UAB

The developer of innovative electronic devices who has introduced the world's first portable electronic nose

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### ART21, UAB

A boutique innovation house delivering AgriFood Tech solutions that shape the future of agriculture, food and associated sectors. A family of passionate professionals with a mission to make our agriculture and food more efficient, sustainable and healthy with the help of breakthrough technologies.

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FOODsniffer

### BENCO Baltic Engineering Company, UAB

A team of professionals who develop and implement Smart Metering and Overall Equipment Effectiveness (OEE) solutions. Our goal is to help our clients control optimize and save all kinds of energy costs and thus improve energy efficiency in industrial companies.

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### Birštono mineraliniai vandenys ir Ko, UAB

technologies and strict methods of quality control, aiming at making natural mineral water reach the consumer of the same quality as used by our ancestors, when they were drawing it from the source

t. +370 5 278 6318



## AgriFood Lithuania DIH (2)

## **Competences of DIH members:**

Artificial Intelligence

Internet of Things

Smart sensors and electronics

Location based technologies

Aerial system applications

Distributed systems and blockchain

Spectroscopy and remote sensing

Big data and data analytics

Enterprise information systems

Web, cloud and SaaS services

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## Birštono mineraliniai vandenys ir Ko, UAB

A modern company that uses both advanced technologies and strict methods of quality control, aiming at making natural mineral water reach the consumer of the same quality as used by our ancestors, when they were drawing it from the source.

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## Smart Food Cluster

Smart Food Cluster is a food cluster managed by Lithuanian food exporters association (LitMEA).

A cluster consists of food industry companies representing individual industry sectors in <u>domestic and foreign markets</u>, not acting like direct competitors to one another, and <u>creating possibilities for mutual trust and cooperation</u>.

Smart Food Cluster is also a member of the Eastern European food clusters network (EEfood.net).

EEfood clusters network members are Food products quality cluster (Latvia), SMART food cluster/Lithuanian food exporters association LitMEA (Lithuania), Ukrainian Food Valley, Ukrainian Organic cluster and UNIMOS (Poland) representing AgroBioCluster.

















































## Eperience and what is in common?

- Research, business and public stakeholders
- Status
- Structure (Public Institutions, Associations, Private Companies)
- The same main goal applied research, market chain, new markets
- Same members in different clusters
- Companies of all sizes
- Finance annual fee, support from goverment



## SWOT analysis

<u>Strengths</u>	<u>Weakness</u>
Consolidated resources	Lack of human resources
Concentrated competences	Lack of finance
Higher added value	Demand of external coordinator
<u>Opportunities</u>	<u>Threats</u>
PP collaboration	Ineffective management
New markets	Unclear benefit for stakeholders
New services	Unclear long-term strategy



# Thank You!



## More information

- http://klaster.lt/en/
- http://www.lca.lt/
- https://lic.lt/en/lithuanian-innovation-center/

